

Financial Results for FY2023 1st Quarter July 31, 2023

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1. FY2023 1st Quarter Results



Outline

The supply and demand balance has not recovered in the East-West trades, resulting in a gradual downward trend for short-term freight rate levels. The financial result for the first quarter are a profit of USD 513 million which is a significant decline year-on-year (-US\$ 4,986 million).

- The Global cargo demand in April-June was significantly lower than in the same period of the previous year. East-West routes suffered a fall in demand due to stagnant retail consumption in Europe and the U.S. as a result of high interest rates and inflation.
- On the supply side, capacity increased as port congestion dissipated. There were no significant improvements in the softening supply-demand balance for the quarter under review.
- As a result, freight rates remained significantly lower than FY2022 Q1 decreasing profit margins.

FY 2023 Q1 results and PL Analysis

(Unit: Million US\$)	
Revenue	
EBITDA	
EBIT	
Profit/Loss	

-
Bunker Price (US\$/MT)
Bunker consumption (K MT)
Lifting (K TEU)

FY 2	022	FY 2023	vs FY20	022 1Q
1Q	4Q	1Q	Change	Change
Results	Results	Results	Change	(%)
9,019	4,642	3,765	-5,254	-58%
5,859	1,558	770	-5,089	-87%
5,561	1,184	386	-5,175	-93%
5,499	1,210	513	-4,986	-91%
\$750	\$643	\$590	-\$160	-21%
773	712	799	26	3%
2,939	2,596	2,825	-114	-4%

vs FY2022 4Q								
Change	Change (%)							
-877	-19%							
-788	-51%							
-798	-67%							
-697	-58%							
-\$53	-8%							
87	12%							
229	9%							



- Lifting: Slightly lower than in the same period of the previous year.
- Operation Costs: Vessel costs increased, fuel consumption slightly increased due to improved congestion and less blank sailings, which lead to increased operation costs as a whole.
- ☐ Freight : Significantly decreased year-on-year.
- □ Variable Costs: Improved mainly due to lower strorage costs following the elimination of port congestion.
- Bunker Price: Decreased due to lower oil prices.
- SGA: At the same level as in the same period of the previous year.

2. Liftings, Utilization Rates, Freight Index



(Unit:1,000TEU)

	FY2022								FY2023	
Liftings / Utilization by Trades		1Q	2Q	1H	3Q	4Q	2H	Full Year		1Q
		Results		Results						
Asia-North America	Lifting	577	578	1,155	449	468	916	2,072	ĺ	578
Eastbound	Utilization	100%	91%	95%	80%	90%	85%	90%	ĺ	82%
Asia Furana Wasthaund	Lifting	402	395	796	368	346	713	1,510	ĺ	385
Asia- Europe Westbound	Utilization	95%	95%	95%	90%	95%	92%	94%		94%
	•	•	•	•	•					
Asa-North America	Lifting	278	276	554	297	294	591	1,145		291
Westtbound	Utilization	48%	51%	49%	49%	55%	52%	51%		44%
Asia-Europe Eastbound	Lifting	282	267	549	243	235	477	1,026	ĺ	240
Asia-Europe Eastbouriu	Utilization	58%	56%	57%	54%	54%	54%	55%		54%

(Unit:100: average freight rates as of FY 2018 10)

		FY2022							
Freight Index by Trades	1Q	2Q	1H	3Q	4Q	2H	Full Year		
	Results								
Asia-North America Eastbound	354	389	372	264	176	219	304		
Asia-Europe Westbound	530	508	519	303	189	248	391		

FY2023
1Q
Results
126
139

Liftings, Utilization rates: Compared to the previous 4Q, the North America eastbound liftings increased due to improvement of the port congestion, while the utilization rates decreased in line with improved vessel turnover. Asia Europe Trade westbound volumes increased (mainly to the Mediterranean) while vessel utilization remained unchanged. Compared to the same period last year, the Asia - North America remained similar in liftings, while Asia-Europe experienced a decrease.

Freight Index: Long-term contract freight rates fell sharply in both North America and Europe compared to the previous year's 4Q and the same period last year, pulled down by short-term freight rates.

3. FY2023 Full Year Forecast



- Following the COVID-19 pandemic, the containership market is in the midst of major changes, such as, the aftermath of global supply chain disruption, changes in consumer behavior and shifts in trade patterns due to increasing international tensions.
- ONE is making progress in adapting to these major changes, but further shifts in the market are expected as transport demand and trade patterns continue to alter, creating an uncertain outlook which is difficult to predict.
- Under these circumstances, it is extremely difficult to announce a reasonable business forecast at this time and the full-year forecast for FY2023 is yet to be determined. ONE is committed to stabilizing its performance while responding flexibly to while maintaining the flexibility to respond to changes in the business environment.

4. ONE's response to recent changes in the business environment



Events

- ➤ Cargo movements from Asia to North America in April-June fell by 18% year-on-year due to a lack of progress in clearing inventories resulting from stagnant consumption caused by inflation and high interest rates. Cargo movements from Asia to Europe in April-May was 9.1% higher than in the same period last year due to an increase in shipments to the Mediterranean Sea, particularly construction materials to Turkey. Shipments to Northern Europe remained at the same level as the same period last year due to stagnant consumption caused by high interest rates.
- > As port congestion subsided, vessel utilization recovered, and substantial supply normalized, but cargo demand has not recovered, which is a factor in the softening of supply and demand.
- > The US West Coast labour negotiations reached a tentative agreement in mid-June. Meanwhile, in Canada, the labour-management negotiations had some impact on vessel operations and inland transport.



ONE's response

- > Continued the flexible blank sailings in response to the fluctuating demand.
- > The following measures were taken, aimed at improving profitability and reducing vessel's idling times.
 - 1) Expansion of port coverage to enhance sales capability
 - 2) Reduction of bunker consumption by slow steaming
 - 3) Deployment of larger vessels in East-West trades ahead of schedule
 - 4) Demand-driven service aggregation to improve operational efficiency while maintaining service quality.
- > Optimization of ONE's container fleet capacity by returning leased containers and efficient container repositioning.
- > Increased special cargo shipments through the strengthening of special cargo sales.



Maximizing operational efficiencies through flexible deployment and the management of vessels and equipments

5. Initiatives for FY2023 1st Quarter



In	itiative	 As a container shipping company that supports the supply chain, ONE will make investments and continuously provide high-quality, safe global transportation services. ONE has positioned green strategy as its top management priority and will continue to address industry challenges, including decarbonization. The company will continue to enhance digitalization, operational efficiency, and risk management to further increase industry-leading profitability and safety, to achieve sustainable growth.
	Invest ment	 "ONE Innovation", the first of six long-term chartered 24,000 TEU vessels from SHOEI KISEN KAISHA LTD (Jun 2023), delivered and deployed on Asia-Europe trade. Subsequent vessels to be delivered in FY2023. India - East Coast Africa - Middle East (MIM) service enhanced (Apr 2023). Two intra-European services upgraded (May/Jun 2023); Irish branch established (Apr 2023), strengthening European network. Establishment and operation start of ONE Kenya. (Apr 2023)
Pro gre ss	Environ ment	 ONE's partnership with ANDERS NIELSEN & CO in Denmark was expanded to reduce Scope 3 CO2 emissions associated with inland transport activities (May 2023). Sustainability Report 2023 was published in Jun 2023. ONE sponsored the development and conservation project of Sister's Island(National Parks Board – Singapore) to promote biodiversity and environmental education (Jun 2023).
	Digital	> Telematic devices added to ONE's reefer containers (Jun 2023).
	Safety	> Participation of ONE operating vessels in a joint technology acceleration initiative launched by SafetyTech Accelerator with the aim of reducing cargo fire and loss onboard. (May 2023).

6. Reference (Fleet Structure, Service Structure& New Order)

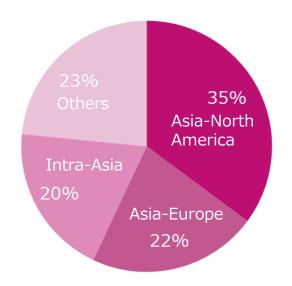


Fleet Structure

Capacity (TEU) 120,600 144,600 24,000 Vessels 6 7 1 1 1 1 1 1 1 1 1	Size				1) As of end of Mar 2023	2) As of end of Jun 2023	2)-1)
10,500 TEU - 20,000 TEU Capacity (TEU) 519,572 550,316 30,744	20,000 TEU	<=		Capacity (TEU)	120,600	144,600	24,000
Vessels 38 40 2					6	7	1
9,800 TEU - 10,500 TEU Capacity (TEU) 110,200 110,200 0 Vessels 11 11 0 7,800 TEU - 9,800 TEU Capacity (TEU) 355,677 346,389 -9,288 Vessels 40 39 -1 6,000 TEU - 7,800 TEU Capacity (TEU) 145,461 151,811 6,350 Vessels 22 23 1 5,200 TEU - 6,000 TEU Capacity (TEU) 32,814 38,654 5,840 Vessels 6 7 1 4,600 TEU - 5,200 TEU Capacity (TEU) 78,371 83,101 4,730 Vessels 16 17 1 4300 TEU - 4,600 TEU Capacity (TEU) 62,602 62,602 0 Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 O TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 0 -1	10,500 TEU	-	20,000 TEU	Capacity (TEU)	519,572	550,316	30,744
Vessels					38	40	2
7,800 TEU - 9,800 TEU Capacity (TEU) 355,677 346,389 -9,288 40 39 -1 6,000 TEU - 7,800 TEU Capacity (TEU) 145,461 151,811 6,350	9,800 TEU	-	10,500 TEU	Capacity (TEU)	110,200	110,200	0
Vessels 40 39 -1				Vessels	11	11	0
6,000 TEU - 7,800 TEU Capacity (TEU) 145,461 151,811 6,350 Vessels 22 23 1 5,200 TEU - 6,000 TEU Capacity (TEU) 32,814 38,654 5,840 Vessels 6 7 1 4,600 TEU - 5,200 TEU Capacity (TEU) 78,371 83,101 4,730 Vessels 16 17 1 4300 TEU - 4,600 TEU Capacity (TEU) 62,602 62,602 0 Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 1 1 3 2 O TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1	7,800 TEU	-	9,800 TEU	Capacity (TEU)	355,677	346,389	-9,288
Vessels 22 23 1				Vessels	40	39	-1
5,200 TEU - 6,000 TEU Capacity (TEU) 32,814 38,654 5,840 Vessels 6 7 1 4,600 TEU - 5,200 TEU Capacity (TEU) 78,371 83,101 4,730 Vessels 16 17 1 4300 TEU - 4,600 TEU Capacity (TEU) 62,602 62,602 0 Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1 Capacity (TEU) 1,557,000 1,627,844 70,745	6,000 TEU	-	7,800 TEU	Capacity (TEU)	145,461	151,811	6,350
Vessels 6 7 1				Vessels	22	23	1
Vessels 6 7 1 4,600 TEU - 5,200 TEU Capacity (TEU) 78,371 83,101 4,730 Vessels 16 17 1 4300 TEU - 4,600 TEU Capacity (TEU) 62,602 62,602 0 Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 <	5,200 TEU	-	6,000 TEU	Capacity (TEU)	32,814	38,654	5,840
Vessels 16 17 1 4300 TEU - 4,600 TEU Capacity (TEU) 62,602 62,602 0 Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1				Vessels	6	7	1
Vessels 16 17 1 4300 TEU - 4,600 TEU Capacity (TEU) 62,602 62,602 0 Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1	4,600 TEU	-	5,200 TEU	Capacity (TEU)	78,371	83,101	4,730
Vessels 14 14 0 3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1				Vessels	16	17	1
3,500 TEU - 4,300 TEU Capacity (TEU) 20,611 29,042 8,431 Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1	4300 TEU	-	4,600 TEU	Capacity (TEU)	62,602	62,602	0
Vessels 5 7 2 2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1				Vessels	14	14	0
2,400 TEU - 3,500 TEU Capacity (TEU) 86,514 86,860 346 Vessels 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1	3,500 TEU	-	4,300 TEU	Capacity (TEU)	20,611	29,042	8,431
Vessels 32 32 0 1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1				Vessels	5	7	2
1,300 TEU - 2,400 TEU Capacity (TEU) 12,062 10,354 -1,708 Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1 Capacity (TEU) 1,557,099 1,627,844 70,745	2,400 TEU	-	3,500 TEU	Capacity (TEU)	86,514	86,860	346
Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1 Capacity (TEU) 1,557,099 1,627,844 70,745				Vessels	32	32	0
Vessels 7 6 -1 1,000 TEU - 1,300 TEU Capacity (TEU) 11,746 13,915 2,169 Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1 Capacity (TEU) 1,557,099 1,627,844 70,745	1,300 TEU	-	2,400 TEU	Capacity (TEU)	12,062	10,354	-1,708
Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1			_	Vessels	7	_	-1
Vessels 11 13 2 0 TEU - 1,000 TEU Capacity (TEU) 869 0 -869 Vessels 1 0 -1	1,000 TEU	-	1,300 TEU	Capacity (TEU)	11,746	13,915	2,169
Vessels 1 0 -1 Capacity (TEII) 1 557 099 1 627 844 70 745				Vessels			2
Canacity (TEII) 1 557 000 1 627 844 70 745	0 TEU	-	1,000 TEU	Capacity (TEU)	869	0	-869
Total Capacity (TEU) 1,557,099 1,627,844 70,745				Vessels	1	0	-1
	Total			Capacity (TEU)	1,557,099	1,627,844	70,745
Vessels 209 216 7	Total			Vessels			7

Service Structure

(FY2023 Q1 Structre of dominant and non-dominant space)



Current Orders of New Vessels(Including Long-Term Chartered Vessels)

)
	As of end of Mar 2023	Delivered in 1Q FY2023	New Order in 1Q FY2023	As of end of Jun 2023
No. of Order Book (Vessels)	45	3	0	42

7. Appendix Change of demand and freight Index before/after COVID-19



